



National Audit Office

Board Agenda

1 November 2022: 10:00-12:30

157-197 Buckingham Palace Road, London SW1W 9SP

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1	Chair's welcome	• Apologies for absence received from Clare Tickell • Declarations of interest
2	Regular items (15 mins)	• Approval of Minutes of the meetings held on 14 and 29 September • To note the summary of the Board strategy day • Action log • C&AG update • Parliamentary update
3	Strategic discussion (45 mins)	• Positioning of the NAO
4	Substantial approvals (20 mins)	• External VFM review on the NAO's HR's function ahead of submission to the Public Accounts Commission • Approval of Financial Instruments business case
5	Substantial operational matters (40 mins)	• Update on the Audit Transformation Programme • Verbal update from the Audit Quality Board • Six monthly performance and risk update
6	Matters for the Board to note (for discussion by exception) (15 mins)	Verbal updates from: • the Chair of ARAC • the Chair of RemCo • the NAO Chair on the current Non-Executive vacancy
7	Conclusion	• Date of next meeting: 13 December 2022

Board members

Dame Fiona Reynolds	FR	Chair
Sir Martin Donnelly	MD	Non-Executive Member

Gaenor Bagley	GB	Non-Executive Member
Dame Clare Tickell	CT	Non-Executive Member
<i>Vacancy</i>		
Gareth Davies	GD	Comptroller & Auditor General
Daniel Lambauer	DL	Executive Director responsible for Strategy and Resources
Kate Mathers	KM	Executive Director responsible for Financial Audit Service Line
Max Tse	MT	Executive Director response for Knowledge
Attendees		
Abdool Kara	AK	Executive Director responsible for People
Elaine Lewis	EL	Executive Director responsible for Financial Audit Quality
Rebecca Sheeran	RS	Executive Director responsible for VFM service line
George Crockford	GC	Head of Reporting (item 5)
Chloe Forbes	CF	Head of Strategy (item 3)
Adrian Jenner	AJ	Director Parliamentary Relations (item 2)
Susan Ronaldson	SR	Director ATP and Change Management (item 5)
Nigel Terrington	NT	Director Strategy
Rebecca Webb	RW	Lead Risk Management (item 5)
Helene Morpeth	HM	Head of Governance and Risk
Observer		
Richard Cartwright	RC	Independent External Member ARAC